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FERMA Risk Leadership at the heart of Europe



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Risk Managers in a time of transition

Results of the FERMA European Risk Manager Survey 2022

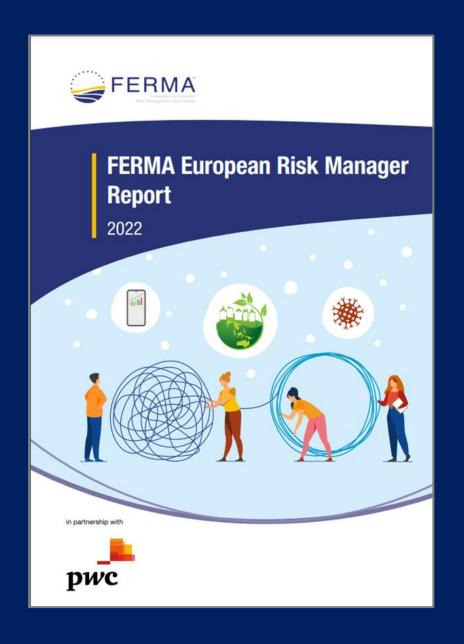






Agenda

- Introduction (5')
- Presentation of the results and comments from our panellists (45')
- · Q&A (10')



European Risk Manager Report | 2022 Edition



Karl Johan Rodert
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Risk and Insurance Manager,
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Group Chief Risk & Insurance Officer,

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Charlotte Hedemark
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Board Member of FERMA



Françoise Bergé
PwC Partner





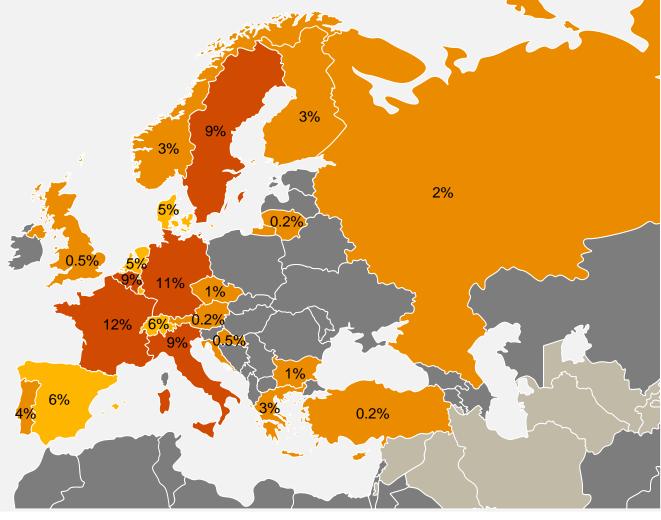
Methodology and Survey Panel

- 11th edition, since 2002.
- Web-based survey distributed through FERMA's 22 member associations and the PwC European network between January and April 2022.

556 respondents in 27 countries



2 Workshops with around 20 Risk Managers from around Europe participating in the analysis.







Main events between 2020 and 2022

2021

Mutations of the covid starting to develop and impacting the economical and political landscape again

IPCR

The EU activates the Integrated Political Crisis Response (IPCR) mecanism after the increase in the spread of the virus in Europe

2020

Launch of the 2020 European Risk Manager survey as the first Covid19 cases start to appear in Europe 30% of risk managers responding to the FERMA's Covid19 survey were involved in creating and implementing their organisation's Covid19 crisis management; 17 led the process. +23% played a significant role in setting up and/or rolling out the recovery plan

Start of the vaccination campaign

Stricter government response Introduction of a second and a third lockdown as well as stricter measures to control the spread of Covid-19

60% of risk managers responding to FERMA's corporate resilience survey, acknowledge resilience as a top priority in strategic decision-making.

2022

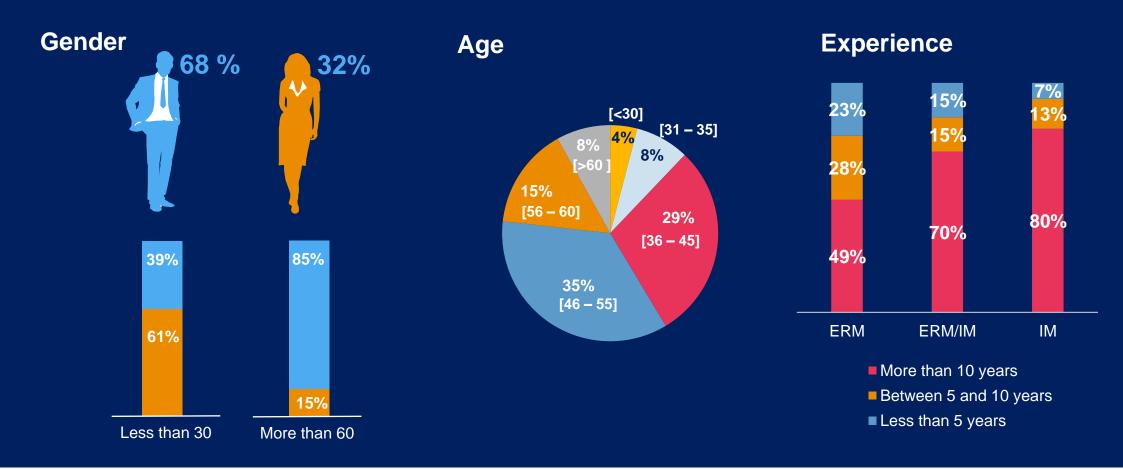
Ukrainian war

Launch of the 2022 European Risk Manager survey a few days before the Russian invasion of Ukraine





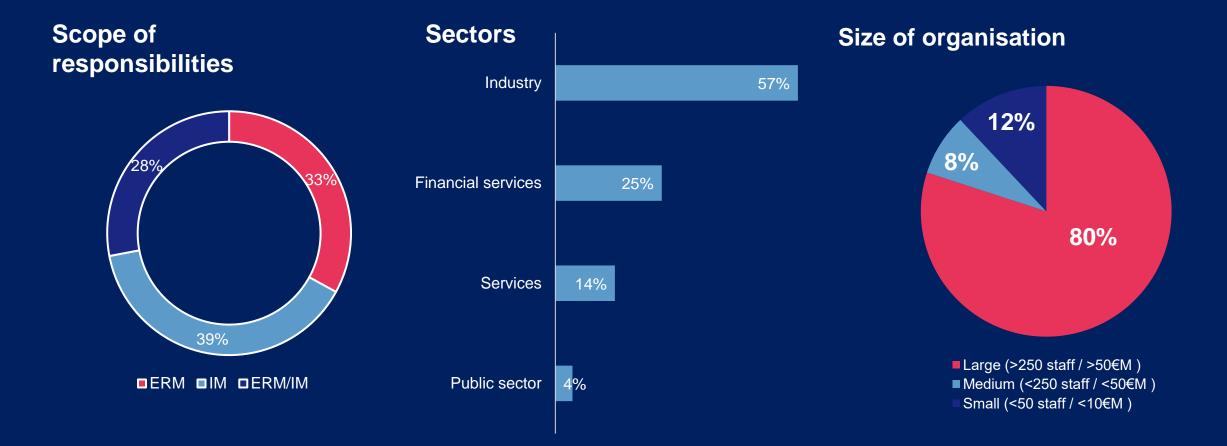
Profile of respondents – Gender and age







Profile of respondents - Organisation







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How do risk managers see the risk landscape after the Covid-19 crisis?





Top critical threats to the organisation's growth prospects

Pandemic risk Supply chain or Changing consumer behaviour distribution failure

Natural disasters Cyberattacks

Uncertain economic growth

Social instability

Regulations

Environnement damage

Speed of technological change

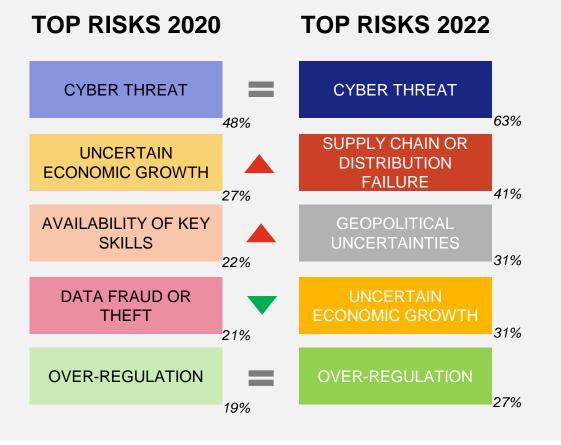
Geopolitical instability

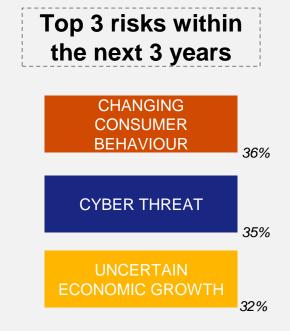
Climate change



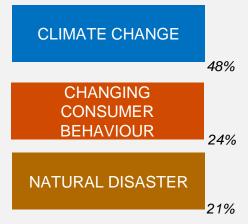


Top critical threats to the organisation's growth prospects in the short, medium and long term









Note: multiple choice questions





Top 5 risks lacking management attention in times of transition



Note : multiple choice questions





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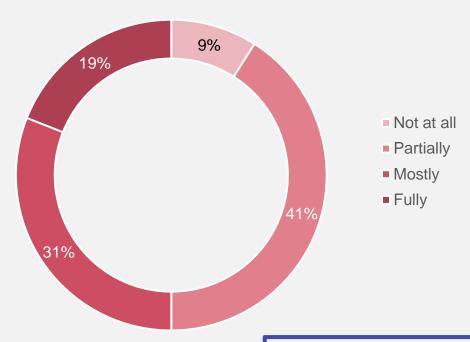
Evolution of the risk manager's presence and interaction within the organisation





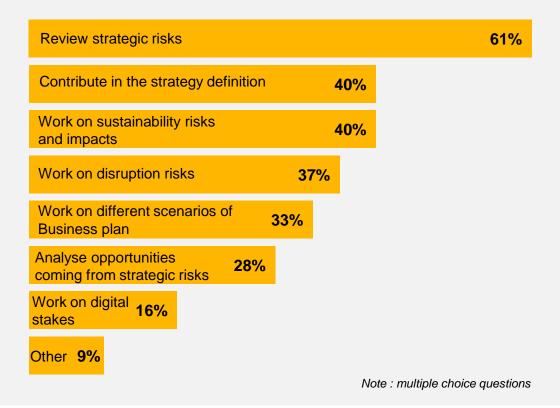
Risk management involvement in corporate strategy

91% of Risk Managers are involved in corporate strategy either fully, mostly or partially



In 2020 55% of the respondents were involved in the definition of the corporate strategy

How is the risk management function involved in corporate strategy?

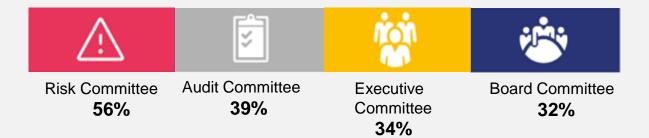






Consolidation of the interaction between the RM and the Top Management & Board after the Covid-19 crisis

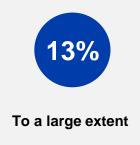
The risk management function takes part in different committees within the organization.

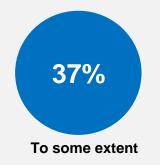


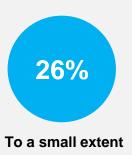
39% of the respondent can contact the CEO, in both a direct and indirect way.

36% of the respondent present to the board once or several times per year, and 18% meet the board on a requested basis.

The Covid-19 crisis impacted on the frequency of risk discussions at Board level/Top Management level for 3/4 of the respondents









Not at all

Note: questions on this page are multiple choice questions





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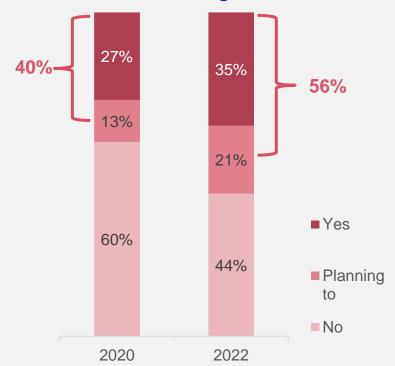
The Risk Manager's growing role in sustainability





Risk managers & sustainability, status update

A growing number of risk managers are playing a specific role regarding ESG-related risks in their organisation







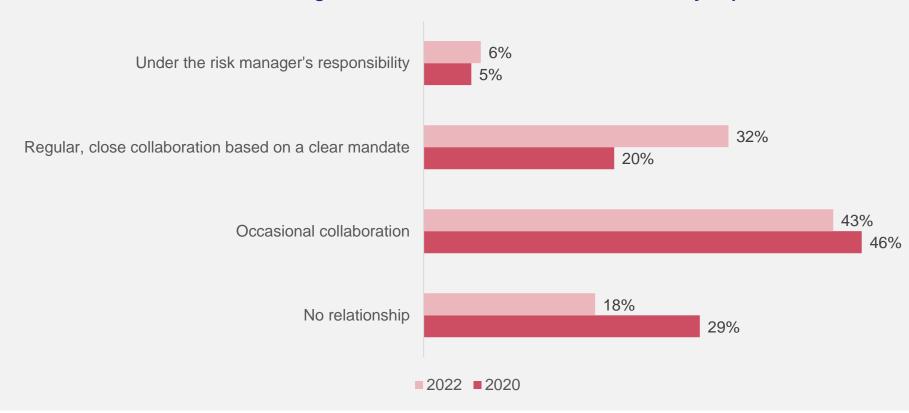
*Involved means"Fully responsible", "Validate" and "Contribute"





82% of the risk managers collaborate with the CSR/Sustainability department

Risk Managers' interaction with the CSR/Sustainability department

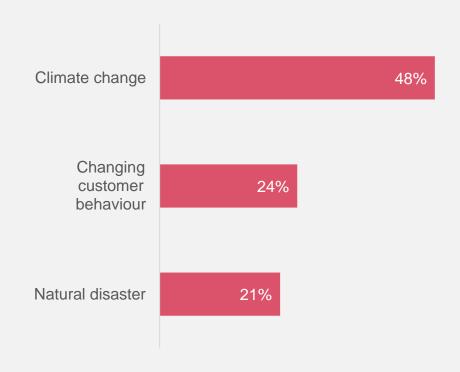




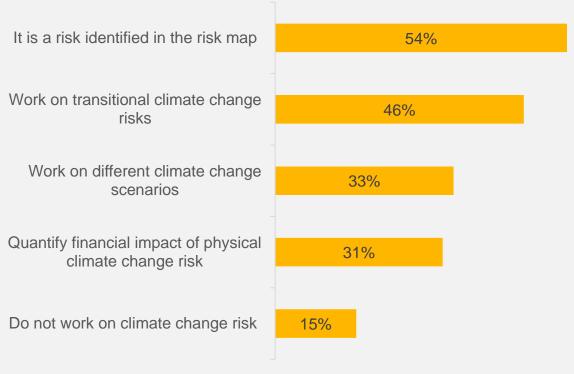


Focus on climate change risk

In the long term, climate related risks are the Risk Managers' top key concern



Work done as of today on climate change risks

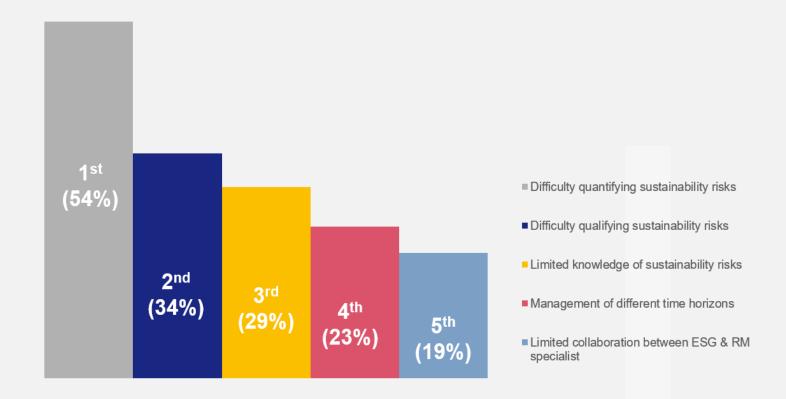


Note: multiple choice questions





The 5 greatest challenges for risk managers in integrating Sustainability into the risk management process



Note: multiple choice questions





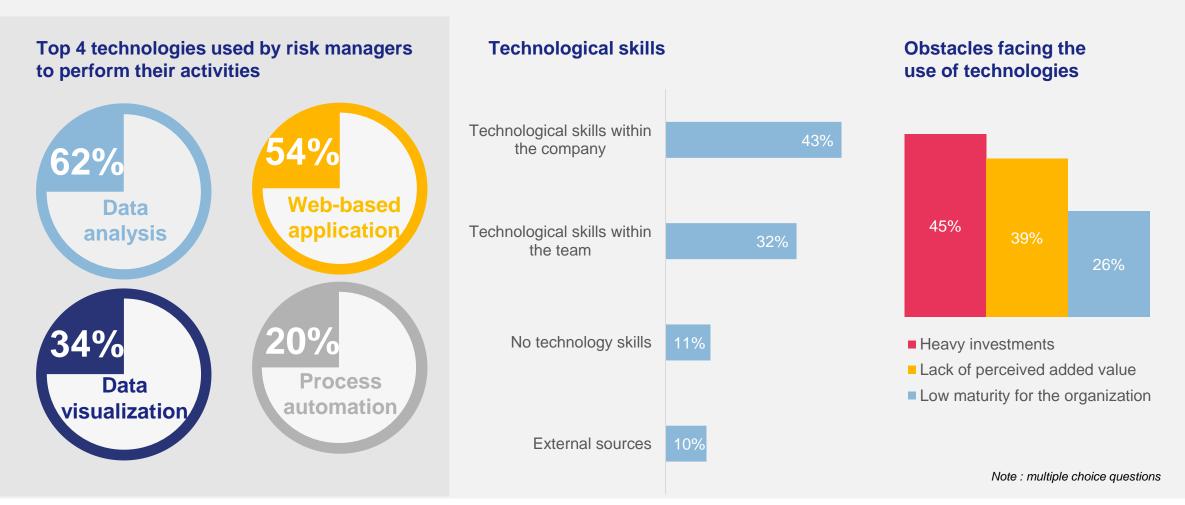
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The risk manager's confirmed role in the digital transformation





Risk management practices are stable

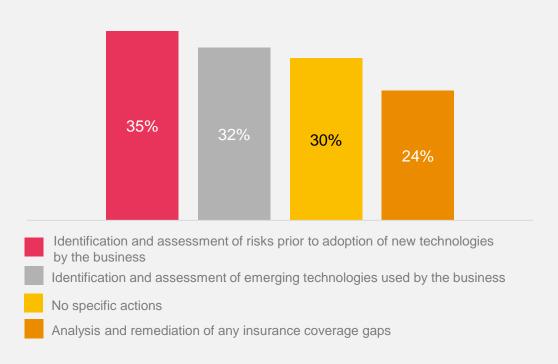




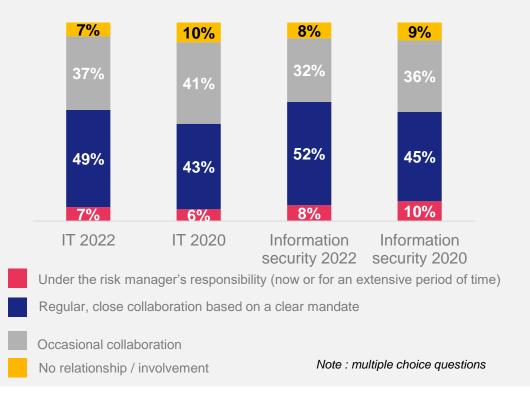


The digital transformation of organisations is embedded in the Risk Manager's scope of work

How do you deal with risks arising from emerging technologies?



Risk managers' interactions with IT and information security teams is consolidated



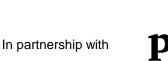




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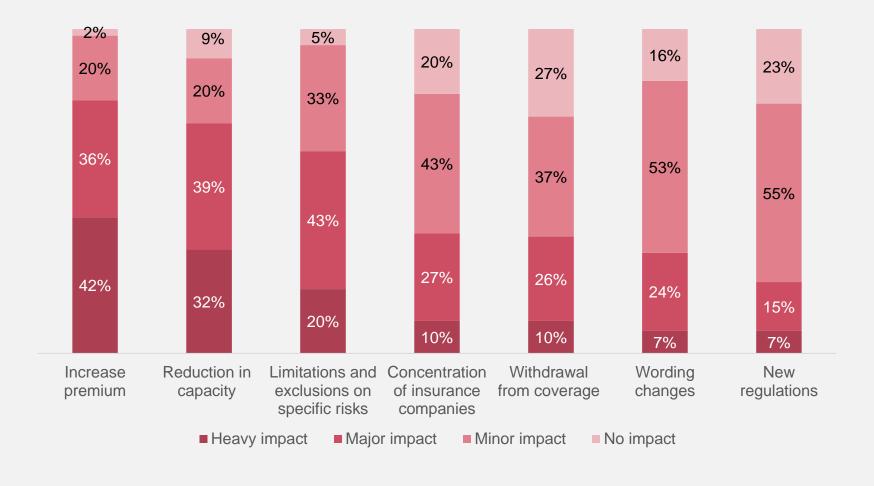
The risk manager facing hardening insurance market conditions







Trends impacting the insurance market

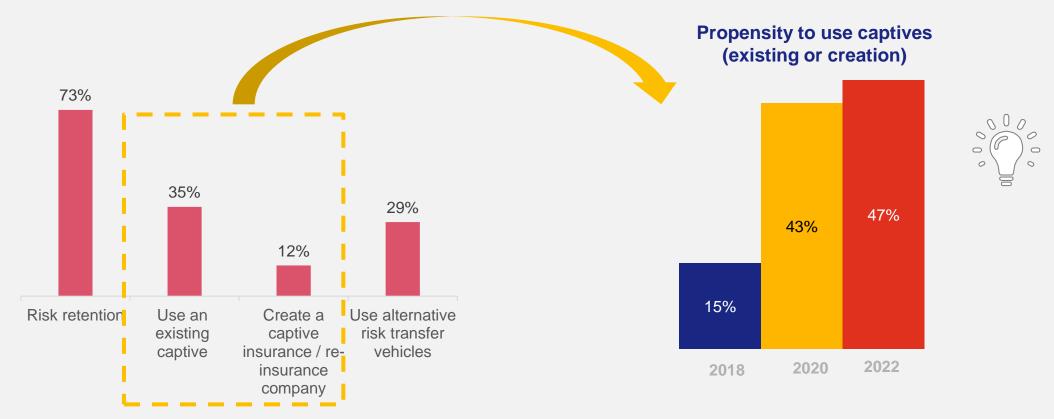


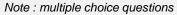




The rise of captives confirmed

Over the next 2 years, what will be the strategy with regard to risks which are difficult to place on the insurance market?



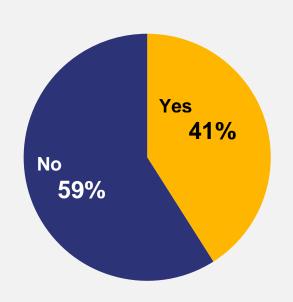






Insurable business activities or location in the future

Business activities or location 'uninsurable' in the future



41% of Risk Managers think that some locations / business activities will become uninsurable in the future Reasons why the locations / business activities will become uninsurable

31%

Cyber Risk

25%

Other [Disruption of the supply chain and Shortage of raw materials]

11%

Coal and other energies

9%

Hard market conditions

8%

Risk analysis

6%

Climate change and natural disasters

5%

Political reasons

5%

Financial conditions

Note : multiple choice questions







THANK YOU

The report will be published towards the end of June

CONTACT US: enquiries@ferma.eu

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Download <u>here</u> the map in PDF

